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Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

Inspection

Department of the Treasury Internal Revenue Service

For the 2022 calendar year, or tax year beginning 01/01/2022 and ending 12/31/2022 A C Name of organization MALI HEALTH ORGANIZING PROJECT INC D Employer identification number В Check if applicable: Address change Doing business as 20-5917332 Number and street (or P.O. box if mail is not delivered to street address) Name change Room/suite E Telephone number PO Box 51632 617-475-0995 Initial return Final return/terminated City or town, state or province, country, and ZIP or foreign postal code Durham, NC 27717 G Gross receipts \$ 529.079 Amended return F Name and address of principal officer: Tara Hopkins H(a) Is this a group return for subordinates? Yes Vo Application pending PO Box 51632, Durham, NC 27717 H(b) Are all subordinates included? Yes No Tax-exempt status: √ 501(c)(3) If "No," attach a list. See instructions. 501(c) () (insert no.) 4947(a)(1) or Website: www.malihealth.org H(c) Group exemption number Association L Year of formation: M State of legal domicile: Form of organization: ✓ Corporation Trust VT Part I Summary 1 Briefly describe the organization's mission or most significant activities: Mali Health improves maternal and child health by Activities & Governance supporting women, communities, and the community health system to develop local solutions that ensure every mother and child has access to quality primary care. 2 Check this box \Box if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 7 4 Number of independent voting members of the governing body (Part VI, line 1b) 4 7 5 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 1 6 6 2 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 Net unrelated business taxable income from Form 990-T, Part I, line 11 7b 0 **Prior Year Current Year** 8 Contributions and grants (Part VIII, line 1h) 521,878 528,775 9 Program service revenue (Part VIII, line 2g) 0 0 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 157 304 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 0 0 12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 522.035 529.079 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) Benefits paid to or for members (Part IX, column (A), line 4) 14 0 0 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 310,147 315.366 16a Professional fundraising fees (Part IX, column (A), line 11e) 0 0 Total fundraising expenses (Part IX, column (D), line 25) b 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 265,183 244,587 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 575,330 559,953 Revenue less expenses. Subtract line 18 from line 12 19 -53,295 -30,874 Assets or designations of the second **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) 404,663 370,711 21 Total liabilities (Part X, line 26) . 5,417 3,845 22 Net assets or fund balances. Subtract line 21 from line 20 399,246 366,866 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Sign Signature of officer Date Here Tara Hopkins, US Director Type or print name and title Print/Type preparer's name Preparer's signature Date PTIN Check if **Paid** self-employed Preparer Firm's EIN Firm's name Use Only Firm's address Phone no. May the IRS discuss this return with the preparer shown above? See instructions Yes No

Form 990 (2022)

| Part | - 50 | Statement of Program Service Accomplishments | III | |
|-------|--------------------------|--|--|---------------|
| | | Check if Schedule O contains a response or note to any line in this Part | III | O 000 1900 |
| 1 | 76 - 5350 HOMEO HO • C : | describe the organization's mission: | and the second s | CARCONIC CONT |
| | | ealth improves maternal and child health by supporting women, communities, | | |
| | | solutions that ensure every mother and child has access to quality primary card g communities build participatory, community-led, and equitable health system | | |
| | | g communities build participatory, community-led, and equitable health systemers of their community. | is that meet the needs of the most v | uliferable |
| 2 | | e organization undertake any significant program services during the year | which were not listed on the | |
| - | | form 990 or 990-EZ? | | ∕es √ No |
| | | s," describe these new services on Schedule O. | | 163 |
| 3 | | ne organization cease conducting, or make significant changes in how | it conducts any program | |
| | | es? | | ∕es √ No |
| | | s," describe these changes on Schedule O. | | |
| 4 | | be the organization's program service accomplishments for each of its th | ree largest program services, as r | measured by |
| | | ses. Section 501(c)(3) and 501(c)(4) organizations are required to report the | | |
| | | al expenses, and revenue, if any, for each program service reported. | | , |
| | | | | |
| 4a | (Code: |) (Expenses \$ 157,957 including grants of \$ | o) (Revenue \$ | 0) |
| | 636 | nunity Health Workers: We provide community health worker support and free | | |
| | | annot afford healthcare. Trained health workers provide health education and r | | |
| | | children become ill, CHWs accompany them to public health centers to receive | | |
| | | ealth. The program serves over 2,700 children and hundreds of expecting mot | | |
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| | | | | |
| 4b | (Code: | :) (Expenses \$85,536 including grants of \$ | o) (Revenue \$ | 0) |
| | Partici | ipatory Quality Improvement : Mali Health works with partner community health | | acity and |
| | access | sibility of health care services delivered to mothers and children. Utilizing prov | en quality improvement techniques, | Mali |
| | Health | mobilizes teams of doctors, nurses, administrators, community management | committees and patients to identify | and |
| | | ss opportunities for improvements in services. The program targets growth in | | |
| | | y-based deliveries, child vaccination coverage and the operations and manager | | he |
| | progra | am operates in seven community health centers in Bamako and six in Sikasso | region. | |
| | | | | |
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| | | | | |
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| | | | | |
| 1000 | E83 33 | | | - 3) |
| 4c | (Code: | Management of the Control of the Con | 0) (Revenue \$ | 0) |
| | | n-led Health Financing: Mali Health works with over 5,000 women in over 220 s | | |
| | | of preventing and treating illnesses. Women gather in their communities to cor | | |
| | | are then given in the form of loans for small-business activities or health expe | nses. On an annual basis, women ar | e saving |
| | about | \$50,000 and they are doing it about \$.025 at a time. | | |
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| | | | | |
| /l ~l | Othor | program services (Describe on Schodulo O) See Set at the O Statement S | | |
| 4d | | program services (Describe on Schedule O.) See Schedule O, Statement 2 | | |
| 4e | (Expen | DECEMBER 1900 DE TENERO DE COMPTENDO DE CONTROL DE CONT | 0) | |
| | , orall p | program service expenses 498,476 | | |

| Part | V Checklist of Required Schedules | | | 7 |
|----------------------|--|-----------|-----|------------|
| | | 7 | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," | | | |
| | complete Schedule A | 1 | ✓ | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | 1 | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to | | | |
| | candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | ✓ |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) | | | |
| | election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | 1 |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, | | | |
| | assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | √ |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors | | | |
| | have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If | | | |
| | "Yes," complete Schedule D, Part I | 6 | | √ |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | - 0 | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | ✓ |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," | 05.0 | | 3.407 |
| V22 00 00 | complete Schedule D, Part III | 8 | | 1 |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a | | | |
| | custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or | | | |
| | debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | 1 |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | _ Y |
| .0 | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | √ |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, | 10 | | V |
| | VII, VIII, IX, or X, as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," | | | |
| a | complete Schedule D, Part VI | 11a | | 1 |
| b | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more | Ha | | ¥ |
| 830 | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | √ |
| С | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more | TID | | V |
| · | of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | 1 |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets | 110 | | · · |
| u | reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | 1 |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | √ |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 116 | | ¥ |
| (. | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | 1 |
| 122 | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | Υ. |
| 124 | Schedule D, Parts XI and XII | 12a | | 7 |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If | 124 | | √ |
| D . | "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 406 | | 1 |
| 40 | 507 (CEV) M 10 2E 500 (CEV) | 12b | | √ |
| 13 14a | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 14a | 1 | ✓ |
| 14a b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, | 144 | ٧ | |
| D | fundraising, business, investment, and program service activities outside the United States, or aggregate | | | |
| | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 446 | | , |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or | 14b | | ✓ |
| IJ | for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 46 | | 1 |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other | 15 | | ✓ |
| 10 | assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV. | 46 | | , |
| 47 | | 16 | | ✓ |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 14.7 | | , |
| 10 | The state of the s | 17 | | ✓ |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 4.0 | | _ |
| 40 | | 18 | | √ |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 4.5 | | , |
| 00 | | 19 | | 1 |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | ✓ |
| 04 | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | - |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | , |
| | AOMOSTIC ACVOIMMENT ON FAIL IX, COMMINITAL INTO FEB. 1 TOS. COMMINICIO SCHICUME I, FAILS FAILS I AND IF | - 71 | 1 | ./ |

| Part | Checklist of Required Schedules (continued) | | Townson of | 1 1000 |
|----------|--|------------|------------|----------|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | Yes | No |
| 22 | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | 1 |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | | <i>'</i> |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | | √ |
| | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24b 24c | | |
| d 25a | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 24d 25a | | √ |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | √ |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | √ |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | √ |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV | 28a | | √ |
| | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | ✓ |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV | 28c | | ✓ |
| 29 30 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | √ |
| 31 32 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 31 | | √ √ |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | √ |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | | √ |
| 35a b | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a 35b | | 1 |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | 1 |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | <i>'</i> |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 | 1 | |
| Part | | | | _ |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| 1a | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 0 | | Yes | No |
| b | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable | | | |
| C | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | |
| | reportable gaming (gambling) winnings to prize winners? | 1c | ✓ | |

| Part | V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | Yes | No |
|---------|--|----------|----------|----------|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 1 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | ✓ | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | | ✓ |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O. | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4 | , | |
| L. | | 4a | ✓ | |
| b | If "Yes," enter the name of the foreign country Mali See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | 1 |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | 1 |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | 1 |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| | and services provided to the payor? | 7a | | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| C | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | |
| 0.00 | required to file Form 8282? | 7c | | |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | - | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?. | 7e 7f | | |
| f g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12 | - | | |
| ь 11 | Section 501(c)(12) organizations. Enter: | - | | |
| ''а | Gross income from members or shareholders | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | 0 | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| 200 | the organization is licensed to issue qualified health plans | | | |
| С | Enter the amount of reserves on hand | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | ✓ |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O . | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | 90.20 | | |
| | excess parachute payment(s) during the year? | 15 | | ✓ |
| 46 | If "Yes," see the instructions and file Form 4720, Schedule N. | 40 | | 1 |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O. | 16 | | √ |
| 17 | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952, or 4953? | 17 | | |
| | If "Yes," complete Form 6069. | | | |

Form 990 (2022) Page **6**

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No"

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax year. . . 1a 7 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 1 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person?. 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10a** Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 1 14 Did the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a 1 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed None 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ✓ Own website ✓ Another's website ✓ Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records. Tara Hopkins, (617)475-0995

Part VI

Form 990 (2022) Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

| Check this box if neither the organization no | r any relate | d org | aniz | atic | n c | ompe | nsa | ited any current | officer, director, | or trustee. |
|---|---|---|-----------------------|---------|--------------|------------------------------|--------------|----------------------------------|--|---|
| | | | | (4 | C) | | | | | |
| (A) | (B) | 10.60 | | | ition | | | (D) | (E) | (F) |
| Name and title | Average hours per week | (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | n an tee) | Reportable compensation from the | Reportable compensation from related | Estimated amount of other compensation |
| | (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | organizations (W-2/ 1099-MISC/ 1099-NEC) | from the organization and related organizations |
| Tara Hopkins | 40.00 | | | | | | | | | |
| US Director | | | | ✓ | | | | 39,583 | 0 | 0 |
| Agnes Yeboah | 1.00 | 4 | | | | | | | | |
| Board Member | 0.00 | √ | | | | | | 0 | 0 | 0 |
| Nicole Warren | 1.00 | | | | | | | | | |
| Board Secretary | 0.00 | ✓ | | | | | | 0 | 0 | 0 |
| Christine Sow | 1.00 | | | | | | | | | |
| Board Chair | 0.00 | ✓ | | | | | | 0 | 0 | 0 |
| Margot Fahnestock | 1.00 | | | | | | | | | |
| Board Treasurer | 0.00 | √ | | | | | | 0 | 0 | 0 |
| Jason Lee | 1.00 | | | | | | | | | |
| Board Member | 0.00 | ✓ | | | | | | 0 | 0 | 0 |
| Neelum Jeste | 1.00 | | | | | | | | | |
| Board Member | 0.00 | ✓ | | | | | | 0 | 0 | 0 |
| | | | | | | | | | | |
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| | | | | | | | | | | |

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| - art | (A) Name and title | (B) Average hours | (C) Position (do not check more than box, unless person is bot officer and a director/true | | | | | | (D) Reportable compensation from the | (E) Reportable compensation from related | (F) Estimated amount of other |
|-----------|---|---|--|-----------------------|---------|--------------|------------------------------|--------|---|--|--|
| | | per week (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/ 1099-MISC/ 1099-NEC) | rom related organizations (W 1099-MISC/ 1099-NEC) | compensation f-2/ from the organization and related organizations |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
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| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| 1b | Subtotal | | | | | 50 | | | 39,583 | | 0 0 |
| С | Total from continuation sheets to Part | VII, Sectio | n A | | | • 0 | 6 6 | • | | | |
| d | Total (add lines 1b and 1c) | but not | limite | ed t | :o t | hos | e lis | ted | 39,583 above) who re | eceived more | 0 0 than \$100,000 o |
| | reportable compensation from the organi | ization | | | | | | | 0 | | Yes No |
| 3 | Did the organization list any former of employee on line 1a? If "Yes," complete to | | | | | | | | | | ted |
| 4 | For any individual listed on line 1a, is the organization and related organizations | sum of re | porta | ble | con | npe | nsatio | n a | and other compe | nsation from t | the |
| 5 | individual | | | · | ì | | 8 8 | | | | 4 🗸 |
| | for services rendered to the organization | | | | | | | | | A D 30 00 0 | |
| Section 1 | on B. Independent Contractors Complete this table for your five high compensation from the organization. Rep | | | | | | | | | | |
| ide: | (A) Name and business add | 9801030_A330A6101013-0000410000 | | 1 8578 | | <u> </u> | | | (B) Description of serv | | (C) Compensation |
| None | | | | | | | | | | | |
| | | | | | | | | | | | |
| 2 | Total number of independent contractor received more than \$100,000 of compens | | | | | | ed to |) th | nose listed abov | e) who | |

Part VIII Statement of Revenue

| | | Check if Schedule | O cor | ntains a re | spon | se or note to ar | ny line in this Pa | rt VIII | | |
|---|-------------------|--|----------------------|------------------------|----------------------|------------------|----------------------|--|--------------------------------------|--|
| | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512–514 |
| Contributions, Gifts, Grants, and Other Similar Amounts | 1a b c d | Federated campaig Membership dues Fundraising events Related organization Government grants | ns . | | 1a 1b 1c 1d | 0 0 0 0 | | | | |
| tributions, Other Sirr | f g | All other contribution and similar amounts no Noncash contribution lines 1a-1f | ot inclue ons inc | ded above cluded in | 1f | 528,775 | | | | |
| Son | h | Total. Add lines 1a- | | | 1g | | 528,775 | | | |
| P | 2a | Total Add Inico Ta | 13. | | • | Business Code | 320,113 | | | |
| Program Service Revenue | b | | | | | | | | | |
| n S | C . | <u> </u> | | | | | | | | |
| gram Ser Revenue | d | | | | | | | | | |
| roc | e f | All other program se | ervice | revenue | | | | | | |
| _ | g | Total. Add lines 2a- | | | | 7 200 E E E | 0 | | | |
| | 3 | Investment income other similar amoun | | | | s, interest, and | 304 | 304 | 0 | 0 |
| | 4 | Income from investr | nent o | f tax-exen | npt bo | nd proceeds | 0 | 0 | 0 | 0 |
| | 5 | Royalties | | | | | 0 | 0 | 0 | 0 |
| | | 0 | | (i) Rea | 1,15662 | (ii) Personal | - | | | |
| | 6a b | Gross rents Less: rental expenses | 6a 6b | | 0 | 0 | - | | | |
| | C | Rental income or (loss) | | | 0 | 0 | _ | | | |
| | d | Net rental income o | |) | | | 0 | 0 | 0 | 0 |
| | 7a | Gross amount from | | (i) Securit | | (ii) Other | | | | |
| | | sales of assets other than inventory | 7a | | 0 | 0 | | | | |
| Revenue | b | Less: cost or other basis and sales expenses . | 7b | | 0 | 0 | | | | |
| - Be | | Gain or (loss) | 7c | | 0 | 0 | | | | |
| | d | CONTRACTOR TO THE CONTRACTOR OF THE CONTRACTOR O | | | | | 0 | 0 | 0 | 0 |
| Other | 8a | Gross income from events (not including of contributions rep 1c). See Part IV, line | \$ ported | 0 I on line | 2000 | | | | | |
| | b | Less: direct expens | | | 8a 8b | 0 | 1 | | | |
| | C | Net income or (loss) | | | 100000 | | 0 | | 0 | 0 |
| | | Gross income f activities. See Part I | from | gaming | 9a | 0 | | | | |
| | b | Less: direct expens | | | 9b | 0 | 1 | | | |
| | С | Net income or (loss) | | | tivitie | es | 0 | 0 | 0 | 0 |
| | 10a | Gross sales of ir | | | | | | | | |
| | | returns and allowan | | | 10a | 0 | | | | |
| | | Less: cost of goods | | | 10b | 0 | | | | |
| | С | Net income or (loss) | HOIII | sales of Ir | iverilC | Business Code | 0 | 0 | 0 | 0 |
| Miscellaneous Revenue | 11a | | | | | 233,1000 0000 |) . | | | |
| scellaneo Revenue | b | | | | | | | | | |
| eve | С | | | | | | | | | |
| Ais. | d | | | (8) Y Y . | | | | | | |
| _ | e | Total. Add lines 11a | | | | | 0 | 20 Dec | | 2 |
| | 12 | Total revenue. See | Instru | ictions . | | a can at at at | 529.079 | 304 | 0 | 0 |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| in . | Check if Schedule O contains a response | or note to any line | in this Part IX . | | |
|---------|---|-----------------------|-------------------------------|------------------------------------|------------------------------|
| Do no | t include amounts reported on lines 6b, 7b, | (A) Total expenses | (B) | (C) | (D) |
| | , and 10b of Part VIII. | lotal expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | and type with contractive and | | and the second second second |
| | and domestic governments. See Part IV, line 21 . | 0 | 0 | | |
| 2 | Grants and other assistance to domestic individuals. See Part IV, line 22 | 0 | 0 | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and | U | Ü | | |
| | foreign individuals. See Part IV, lines 15 and 16 | 0 | 0 | | |
| 4 5 | Benefits paid to or for members | 39,583 | 0 | 19,875 | 19,708 |
| 6 | Compensation not included above to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$. | 0 | 0 | 0 | 0 |
| 7 | Other salaries and wages | 212,180 | 212,180 | 0 | 0 |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | | | 0 | 0.401 |
| _ | 8 | 0 | 0 | 0 | 0 |
| 9 10 | Other employee benefits | 721 | 721 | 0 | 1.550 |
| 11 | Payroll taxes | 62,882 | 59,775 | 1,557 | 1,550 |
| а | Management | 0 | 0 | 0 | 0 |
| b | Legal | 0 | 0 | 0 | 0 |
| c | Accounting | 6,056 | 2,534 | 3,522 | 0 |
| d | Lobbying | 0 | 0 | 0 | 0 |
| е | Professional fundraising services. See Part IV, line 17 | 0 | | | 0 |
| f | Investment management fees | 0 | 0 | 0 | 0 |
| g | Other. (If line 11g amount exceeds 10% of line 25, column | | | | |
| | (A), amount, list line 11g expenses on Schedule O.) . | 18,895 | 18,895 | 0 | 0 |
| 12 | Advertising and promotion | 0 | 0 | 0 | 0 |
| 13 | Office expenses | 19,091 | 17,217 | 964 | 910 |
| 14 | Information technology | 212 | 0 | 212 | 0 |
| 15 | Royalties | 0 | 0 | 0 | 0 |
| 16 | Occupancy | 16,150 | 16,150 | 0 | 0 |
| 17 | Travel | 5,475 | 5,475 | 0 | 0 |
| 18 | Payments of travel or entertainment expenses | | | | * |
| | for any federal, state, or local public officials | 0 | 0 | 0 | 0 |
| 19 | Conferences, conventions, and meetings . | 77,551 | 77,516 | 0 | 35 |
| 20 | Interest | 0 | 0 | 0 | 0 |
| 21 | Payments to affiliates | 0 | 0 | 0 | 0 |
| 22 | Depreciation, depletion, and amortization . | 0 | 0 | 0 | 0 |
| 23 | Insurance | 434 | 0 | 434 | 0 |
| 24 | Other expenses. Itemize expenses not covered | | | | |
| | above. (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | |
| | (A), amount, list line 24e expenses on Schedule O.) | | | | |
| а | Direct support to women and children (healthcare, | 20,668 | 20,668 | 0 | 0 |
| b | Program Supplies | 33,372 | 33,372 | 0 | 0 |
| С | Monitoring and Evaluation | 33,973 | 33,973 | 0 | 0 |
| d | Exchange Rate Loss (USD - FCFA) | 12,710 | 0 | 12,710 | 0 |
| e | All other expenses | | | , | |
| 25 | Total functional expenses. Add lines 1 through 24e | 559,953 | 498,476 | 39,274 | 22,203 |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720) | 300,000 | 100,110 | 30,2.1 | |
| | | | | | Form 990 (2022) |

Part X Balance Sheet

| 2 Savings and temporary cash investments 171,407 2 101,613 3 Pledges and grants receivable, net 0 3 0 4 Accounts receivable, net 107,283 4 194,532 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 5 0 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 0 6 0 7 Notes and loans receivable, net 2,239 7 2,194 8 Inventories for sale or use 0 9 0 9 Prepaid expenses and deferred charges 0 9 0 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 10 Less: accumulated depreciation 10b 10c 11 Investments – publicly traded securities 0 11 12 Investments – other securities. See Part IV, line 11 0 12 13 Investments – program-related. See Part IV, line 11 0 13 14 Intangible assets 0 14 15 Other assets. See Part IV, line 11 0 15 16 Total assets. Add lines 1 through 15 (must equal line 33) 404,663 16 370,711 17 Accounts payable 0 18 0 19 Deferred revenue 0 19 0 | | | Check if Schedule O contains a response or note to any line in this Pa | rt X | | |
|---|--------|--------|--|--|-------------|-----------------|
| 2 Savings and temporary cash investments 3 10,1407 2 101,613 | 6 | | | | | |
| 3 Pledges and grants receivable, net 107,283 4 194,532 | | 1 | Cash-non-interest-bearing | 123,734 | 1 | 72,372 |
| Accounts receivable, net 107,283 4 194,532 | | 2 | Savings and temporary cash investments | 171,407 | 2 | 101,613 |
| 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 3 | Pledges and grants receivable, net | 0 | 3 | 0 |
| trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 4 | Accounts receivable, net | 107,283 | 4 | 194,532 |
| Section Sec | | 5 | trustee, key employee, creator or founder, substantial contributor, or 35% | | عرد | |
| under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 7 Notes and loans receivable, net | | _ | | 0 | 5 | 0 |
| 7 Notes and loans receivable, net 2,239 7 2,194 8 Inventories for sale or use 0 8 0 9 Prepaid expenses and deferred charges 0 9 0 10a | | | | _ | | |
| 8 | | _ | | 1/10 | - | |
| 10a Land, bulldings, and equipment: cost or other basis. Complete Part VI of Schedule D 10b 10c | Assets | | | | 200 | |
| 10a Land, bulldings, and equipment: cost or other basis. Complete Part VI of Schedule D 10b 10c | | 2000 | The state of the s | 900 | 275 | 920 1 800 |
| b Less: accumulated depreciation 10b 10c 111 Investments—publicity traded securities 0 111 1 | | 195-33 | Land, buildings, and equipment: cost or other | 0 | 9 | 0 |
| 11 Investments — publicly traded securities 0 11 | | 20 | | | | |
| 12 Investments – other securities. See Part IV, line 11 | | | 75 75 75 75 75 75 75 75 75 75 75 75 75 7 | | 74 100 | |
| 13 Investments — program-related. See Part IV, line 11 0 13 14 Intangible assets 0 14 15 Other assets. See Part IV, line 11 0 15 16 Total assets. Add lines 1 through 15 (must equal line 33) 404,663 16 370,711 17 Accounts payable and accrued expenses 5,417 17 3,845 18 Grants payable 0 18 0 19 Deferred revenue 0 19 0 20 Tax-exempt bond liabilities 0 20 0 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 0 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 0 23 Secured mortgages and notes payable to unrelated third parties 0 23 0 24 Unsecured notes and loans payable to unrelated third parties 0 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 26 Total liabilities. Add lines 17 through 25 5,417 26 3,845 27 Net assets with donor restrictions 381,058 27 329,419 28 Net assets with donor restrictions 381,058 27 329,419 29 Capital stock or trust principal, or current funds 29 30 30 Paid-in or capital surplus, or land, building, or equipment fund 30 31 Retained earnings, endowment, accumulated income, or other funds 399,246 32 366,866 399,246 32 366,866 30 30 30 30 30 30 30 | | | and the state of t | 1670 p. 1670 p | | |
| 14 Intangible assets 0 14 | | | The state of the s | 700 | 2000000 | |
| 15 Other assets. See Part IV, line 11. 16 Total assets. Add lines 1 through 15 (must equal line 33). 17 Accounts payable and accrued expenses | | | | | | |
| 16 Total assets. Add lines 1 through 15 (must equal line 33) 404,663 16 370,711 17 Accounts payable and accrued expenses 5,417 17 3,845 18 Grants payable 0 18 0 19 Deferred revenue 0 19 0 20 Tax-exempt bond liabilities 0 20 0 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 0 23 Secured mortgages and notes payable to unrelated third parties 0 23 0 24 Unsecured notes and loans payable to unrelated third parties 0 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 26 Total liabilities. Add lines 17 through 25 5,417 26 3,845 27 Net assets with donor restrictions 381,058 27 329,419 28 Net assets with donor restrictions 18,188 28 37,447 29 Capital stock or trust principal, or current funds 29 29 Capital stock or trust principal, or current funds 30 30 Paid-in or capital surplus, or land, building, or equipment fund 30 31 Retained earnings, endowment, accumulated income, or other funds 399,246 32 366,866 | | | | | | |
| 17 | | 15 | | 0 | 15 | |
| 18 Grants payable | le! | 16 | | 404,663 | 16 | 370,711 |
| Deferred revenue | | 17 | Accounts payable and accrued expenses | 5,417 | 17 | 3,845 |
| Tax-exempt bond liabilities | | 18 | Grants payable | 0 | 18 | 0 |
| Tax-exempt bond liabilities | | 19 | Deferred revenue | 0 | 19 | 0 |
| 21 Escrow or custodial account liability. Complete Part IV of Schedule D. 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 20 | | 0 | 20 | 0 |
| trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 0 22 0 0 23 0 0 24 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | 21 | | 0 | 21 | 0 |
| Unsecured notes and loans payable to unrelated third parties | S | 22 | Loans and other payables to any current or former officer, director, | | | |
| Unsecured notes and loans payable to unrelated third parties | ≝ | | | | | |
| Unsecured notes and loans payable to unrelated third parties | Ē | | controlled entity or family member of any of these persons | 0 | 22 | 0 |
| Unsecured notes and loans payable to unrelated third parties | Ë | 23 | Secured mortgages and notes payable to unrelated third parties | 0 | 23 | 0 |
| Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D | | 24 | | | | 25 |
| 26 Total liabilities. Add lines 17 through 25 | | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. 7 Net assets without donor restrictions | | | of Schedule D | | 25 | |
| Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. Net assets without donor restrictions | | 26 | Total liabilities. Add lines 17 through 25 | 5,417 | 26 | 3,845 |
| and complete lines 27, 28, 32, and 33. 27 Net assets without donor restrictions 28 Net assets with donor restrictions 381,058 27 329,419 Corganizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 32 Total net assets or fund balances 33 Total liabilities and net assets/fund balances 366,866 370,711 | Ø | | | | | |
| Net assets without donor restrictions Net assets with donor restrictions Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund Retained earnings, endowment, accumulated income, or other funds Total net assets or fund balances Total liabilities and net assets/fund balances Total liabilities and net assets/fund balances 329,419 329,419 329,419 329,419 320,419 320,419 320,419 320,419 321,058 320,419 321,058 320,419 321,058 321,058 322,419 323,419 324,419 325 326,419 327 329,419 329,419 320,419 | ည | | and complete lines 27, 28, 32, and 33. | | | |
| Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 30 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 32 Total net assets or fund balances 33 Total liabilities and net assets/fund balances 34 104,663 35 17,447 | a | 27 | Net assets without donor restrictions | 381,058 | 27 | 329,419 |
| Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds | ã | 28 | Net assets with donor restrictions | | 20106579390 | |
| and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds | pu | | | | | F. 23.4 2. 23.2 |
| 29 Capital stock or trust principal, or current funds | 급 | | | | | |
| Paid-in or capital surplus, or land, building, or equipment fund | ₽ | 29 | Capital stock or trust principal, or current funds | | 29 | |
| 31 Retained earnings, endowment, accumulated income, or other funds . 31 399,246 32 366,866 32 370,711 33 Total liabilities and net assets/fund balances | ste | | The state of the s | | | |
| 32 Total net assets or fund balances | SS | | | | | |
| 33 Total liabilities and net assets/fund balances | Ψ | | - I I I I I I I I I I I I I I I I I I I | 399.246 | 1000000 | 366.866 |
| | Š | | | | 20.00000 | |

Form 990 (2022) Page **12**

| Part | XI Reconciliation of Net Assets | | | | | |
|--|---|----|----------|-------|--|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | | 789 HS | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | | 529 | 9,079 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | | 559 | 9,953 | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | | -30 | 0,874 | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 | | | | | |
| 5 | Net unrealized gains (losses) on investments | | - | 1,506 | | |
| 6 | Donated services and use of facilities | | | 0 | | |
| 7 | Investment expenses | | | 0 | | |
| 8 | Prior period adjustments | | | 0 | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | | | 0 | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | |
| | 32, column (B)) | | 366 | 6,866 | | |
| Part | XII Financial Statements and Reporting | | | 2000 | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | W 150 | | | |
| | | | Yes | No | | |
| 1 | Accounting method used to prepare the Form 990: Cash Accrual Other | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on | | | | | |
| | Schedule O. | | - 22 | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | ✓ | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or | | | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | | |
| 020 | ✓ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | 2b | | ✓ | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a | | | | | |
| | separate basis, consolidated basis, or both: | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of | _ | | | | |
| | the audit, review, or compilation of its financial statements and selection of an independent accountant? . | 2c | √ | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. | | | | | |
| | | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | | , | | |
| \$ <u></u> | | 3a | | -√ | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the | 3b | | | | |
| required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits. | | | | | | |

Form **990** (2022)

SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

MALI HEALTH ORGANIZING PROJECT INC 20-5917332 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33½% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g, Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. b Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I. Type II. Type III. functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iii) Type of organization (i) Name of supported organization (ii) EIN (iv) Is the organization (v) Amount of monetary (vi) Amount of (described on lines 1-10 listed in your governing support (see other support (see document? above (see instructions)) instructions) instructions) Yes No (A) (B) (C) (D) (E) Total

Schedule A (Form 990) 2022 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2018 **(b)** 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . 561,687 275,949 707,837 521,879 528,775 2,596,127 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 0 0 0 0 0 0 The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 . . . 4 561.687 275,949 707,837 521,879 528,775 2,596,127 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 929,945 Public support. Subtract line 5 from line 4 1,666,182 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2018 **(b)** 2019 (c) 2020 (d) 2021 (e) 2022 (f) Total 7 Amounts from line 4 561,687 275,949 707,837 521,879 528,775 2,596,127 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 0 0 0 156 304 460 9 Net income from unrelated business activities, whether or not the business is regularly carried on 0 0 0 0 0 0 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 0 0 0 0 Total support. Add lines 7 through 10. 11 2 596 587

| 12.419 | Total Support: Add intes 7 timough 10 | | 2,000,0 | ,0, |
|--------|--|--------------------|--|-----|
| 12 | Gross receipts from related activities, etc. (see instructions) | 12 | | 0 |
| 13 | First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax ye | | | |
| | organization, check this box and stop here | 2.0 | | |
| Secti | on C. Computation of Public Support Percentage | | | |
| 14 | Public support percentage for 2022 (line 6, column (f), divided by line 11, column (f)) | 14 | 64.17 | % |
| 15 | Public support percentage from 2021 Schedule A, Part II, line 14 | 15 | 65.84 | % |
| 16a | 331/3% support test - 2022. If the organization did not check the box on line 13, and line 14 is 33 | | | |
| | box and stop here . The organization qualifies as a publicly supported organization | | | ✓ |
| b | 331/3% support test-2021. If the organization did not check a box on line 13 or 16a, and line 15 | is 331 | /₃% or more, check | |
| | this box and stop here . The organization qualifies as a publicly supported organization | | F K K 3 3 180 | |
| 17a | 10%-facts-and-circumstances test—2022. If the organization did not check a box on line 13, 16 10% or more, and if the organization meets the facts-and-circumstances test, check this box a Part VI how the organization meets the facts-and-circumstances test. The organization qualifies organization | nd st eas a | op here . Explain in publicly supported | |
| b | 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 1 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies | x and s as a | stop here . Explain publicly supported | |
| - | organization | | | |
| 18 | Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, instructions | | | _ |
| | instructions | (* (88) | 6 6 8 8 B B | |
| | | | | |

Schedule A (Form 990) 2022 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support | | 1900 C. 1000 C | | Date (10 to 10 to | | |
|------------------|--|---------------|--|----------------------|---|-----------------|-------------|
| Calen | dar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | 200 |
| | received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| | sold or services performed, or facilities furnished in any activity that is related to the | | | | | | |
| | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an | | | | | | |
| 312276F | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | _ |
| V. (• 10 | organization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | *** |
| 7a | Amounts included on lines 1, 2, and 3 | | | | | | * |
| | received from disqualified persons . | | | | | | |
| ь | Amounts included on lines 2 and 3 | | | | | | - |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| С | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | (c) | in the second | | (|
| | line 6.) | | | | | | |
| Secti | on B. Total Support | | | I. | | | y |
| | dar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 9 | Amounts from line 6 | | 386.30 | 25.22 | | 38635 | |
| 10a | Gross income from interest, dividends, | | | | | | |
| | payments received on securities loans, rents, | | | | | | |
| | royalties, and income from similar sources . | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | * |
| | activities not included on line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | -50 |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | <u> </u> |
| | and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | | s first, second | l, third, fourth, | or fifth tax ye | ear as a sectio | n 501(c)(3) |
| | organization, check this box and stop he | 200 March 20 | The state of the s | 8 8 8 9 9 | * * * * * | | |
| 10000000 | on C. Computation of Public Suppor | | And the state of t | Species SV School | | | |
| 15 | Public support percentage for 2022 (line 8 | | | | | 15 | % |
| 16 | Public support percentage from 2021 Sch | | | 2 8 8 8 8 | * * : : : | 16 | % |
| 77.42.70.0 | on D. Computation of Investment In | | | s - same | 75 | | Salar Con- |
| 17 | Investment income percentage for 2022 (| | 505/A | 1000 C | 25 55 | | % |
| 18 | Investment income percentage from 2021 | | | | | | % |
| 19a | 331/3% support tests—2022. If the organ | | | | | | |
| 320 | 17 is not more than 331/3%, check this box | | (ST) | and the same and the | | | |
| b | 331/3% support tests—2021. If the organiz | | | | 67 | | |
| n <u>u</u> n men | line 18 is not more than 331/3%, check this l | 0.70 | 1007765 | | 15 53 | 10 In NE | |
| 20 | Private foundation. If the organization di | d not check a | box on line 14 | . 19a. or 19b. o | check this box | and see instru | ctions . |

Schedule A (Form 990) 2022 Page 4

Supporting Organizations Part IV

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

| Section | A. All | Supporting | Organizations |
|---------|--------|------------|----------------------|
|---------|--------|------------|----------------------|

| secti | on A. All Supporting Organizations | | | |
|-----------------|---|----------|-----|----|
| | | | Yes | No |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | | | |
| • | | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer | | | |
| Ja | lines 3b and 3c below. | За | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | 3b | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) | 30 | | |
| 7574.67 5276 | purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3с | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign | | | |
| | supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) | | | |
| | purposes. | 4c | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; | 5500 100 | | |
| | (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action | | | |
| 120 | was accomplished (such as by amendment to the organizing document). | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| C | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5с | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor | | | |
| | (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990). | | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line | 7 | | |
| | 7? If "Yes," complete Part I of Schedule L (Form 990). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI . | 9a | | |
| b | Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI . | 9b | | |
| С | Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit | 30 | | |
| 8 .34 8 | from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. | 9с | | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section | | | |
| | 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated | | | |
| 184 | supporting organizations)? If "Yes," answer line 10b below. | 10a | | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.) | 10b | | |

Schedule A (Form 990) 2022 Page 5 Part IV Supporting Organizations (continued) Yes No Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a **b** A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI. 11c Section B. Type I Supporting Organizations Yes No 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). 1 Section D. All Type III Supporting Organizations Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. 3 Section E. Type III Functionally Integrated Supporting Organizations Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. C The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions). 2 Activities Test. Answer lines 2a and 2b below. Yes No a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. 2a **b** Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. 2b Parent of Supported Organizations. Answer lines 3a and 3b below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or

trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.

Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in **Part VI** the role played by the organization in this regard.

3a

3b

Schedule A (Form 990) 2022 Page 6

| Part | Type III Non-Functionally Integrated 509(a)(3) Supporting Org | gani | zations | гауе |
|----------------------------------|--|------|--------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ | | | |
| Sect | ion A—Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Section B – Minimum Asset Amount | | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| c | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C – Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-function (see instructions). | _ | ntegrated Type III suppo | rting organization |

Schedule A (Form 990) 2022 Page 7

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D - Distributions **Current Year** 1 Amounts paid to supported organizations to accomplish exempt purposes 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets 4 5 5 Qualified set-aside amounts (prior IRS approval required—provide details in Part VI) Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 Distributable amount for 2022 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) Underdistributions Distributable Section E – Distribution Allocations (see instructions) **Excess Distributions** Pre-2022 Amount for 2022 Distributable amount for 2022 from Section C, line 6 2 Underdistributions, if any, for years prior to 2022 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2022 a From 2017 b From 2018 **c** From 2019 **d** From 2020 From 2021 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2022 distributable amount Carryover from 2017 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2022 from 4 Section D, line 7: Applied to underdistributions of prior years Applied to 2022 distributable amount Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result 5 greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2023. Add lines 3j and 4c. Breakdown of line 7: Excess from 2018 . . . Excess from 2019 . . . Excess from 2020 . . . Excess from 2021 . . . Excess from 2022 . . .

Schedule A (Form 990) 2022 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part Part VI III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for the latest information.

| Name of the organization | Employer identification number | | | | | |
|--|---|--|--|--|--|--|
| MALI HEALTH ORGANIZING PROJECT INC | 20-5917332 | | | | | |
| Form 990, Part VI, Section B, Line 11b - The Form 990 is prepared by the US Director and provided to the Finance Committee and then to | | | | | | |
| the Board of Directors for review and approval. | | | | | | |
| Form 990, Part VI, Section B, Line 12c - The Board of Directors reaffirms their co | mmitment to the organization's conflict of interest policy | | | | | |
| annually by signing a copy of the policy and requesting the disclosure of any po | tential conflicts. Should an interest arise, it is discussed by | | | | | |
| the Board of Directors. The US Director also signs the conflict of interest policy | annually. | | | | | |
| Form 990, Part VI, Section B, Line 15 - The salary of the US Director and all emple | oyees are reviewed and set annually by the Board of | | | | | |
| Directors during the budgeting process. | | | | | | |
| Form 990, Part VI, Section C, Line 19 - The organization makes its governing doc | uments, conflict of interest policy and financial statements | | | | | |
| available to the public upon request. | | | | | | |
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